

Finance and Resources Committee

10.00am, Tuesday, 5 September 2017

Consultants Costs 2016/17

Item number	7.14
Report number	
Executive/routine	
Wards	All

Executive summary

At its meeting on 25 August 2009, the Finance and Resources Committee noted the intention to report expenditure on consultants on an annual basis. This report provides details of expenditure on consultants for provision of professional services during 2016/17.

The Council contracts services from professional service providers, reducing the requirement to employ permanent staff for short-term specialised activities and to mitigate the Council's exposure to potential liabilities.

Revenue expenditure of £6.847m and capital expenditure of £2.877m was incurred on consultants for the year ended 31 March 2017.

Expenditure on consultants for the provision of professional services was contained within approved budget resources for 2016/17.

Consultants Costs 2016/17

1. Recommendations

- 1.1 Finance and Resources Committee is asked to note:
 - 1.1.1 the revenue and capital expenditure for consultants in financial year 2016/17; and
 - 1.1.2 the one-off revenue costs on external professional support incurred in 2016/17 to achieve delivery of major Council projects, including the Commercial Excellence and Transformation Programme projects, which have been progressed to achieve significant future years' savings.

2. Background

- 2.1 At its meeting on 25 August 2009, the Finance and Resources Committee noted the intention to report expenditure on consultants on an annual basis.
- 2.2 This report provides details of expenditure on consultants for the provision of professional services during 2016/17.
- 2.3 During 2016/17, the purchase of consultancy services was governed by relevant procurement legislation and Council Contract Standing Orders, as approved by Council on 25 October 2012. On 5 February 2015, Council approved revisions to the existing Contract Standing Orders and Guidance on the Appointment of Consultants. On 2 June 2016, Council approved revised guidance on the Appointment of Consultants.

3. Main report

- 3.1 An exercise has been completed to analyse expenditure on consultants for the year ended 31 March 2017. The definition of consultancy services applied follows the definition of a consultant approved by Council at its meeting on 5 February 2015 – report by the Director of Corporate Governance “[Operational Governance: Review of Contract Standing Orders and Guidance on the Appointment of Consultants](#)” refers. The definition approved was “a consultant is a specialist who charges a fee for providing advice or services in a particular area of expertise such as business management, human resources, environment, communication, information technology, property and estates and financial services, but excluding agency and temporary workers and professional services provided by solicitors, counsel and actuaries”.

- 3.2 The decision to appoint a consultant is taken after full cognisance of the overall financial constraints within which the Council operates, increased scrutiny of expenditure on consultants by the Finance and Resources Committee and the revised governance arrangements approved by Council on 25 October 2012 and subsequently 5 February 2015.
- 3.3 The Council contracts services from professional consultants for a range of specialised activities, reducing the requirement to employ permanent staff for short-term purposes and to mitigate the Council's exposure to potential liabilities.
- 3.4 To allow detailed analysis of the most material items, expenditure was reviewed where total payments to any single supplier in the financial year exceeded £2,500 across all service areas.
- 3.5 Revenue expenditure of £6.847m and capital expenditure of £2.877m was incurred on consultants for the year ended 31 March 2017. A summary of expenditure for service areas is shown in the table below. A detailed analysis of this expenditure is shown in Appendix 1 (revenue) and Appendix 2 (capital). Expenditure to consultants for the provision of professional services was contained within approved budget resources for 2016/17.

Consultants Costs 2016/17

Service	Revenue	Capital	Total
	£	£	£
Chief Executive	169,138	0	169,138
Communities and Families	572,525	1,346,233	1,918,758
Health and Social Care	47,650	9,830	57,480
Place	985,812	1,469,116	2,454,928
Resources	1,748,489	52,411	1,800,900
Council-wide	3,323,089	0	3,323,089
Total	6,846,703	2,877,590	9,724,293

- 3.6 Expenditure for 2015/16 was reported to the Finance and Resources Committee on 8 September 2016. While the level of consultants' costs incurred in any one year is dependent on service requirements and is not directly comparable between years, 2015/16 expenditure is shown in the following table.

Consultants Costs 2015/16

Service	Revenue	Capital	Total
	£	£	£
Chief Executive	22,128	0	22,128
Communities and Families	97,816	579,462	677,278
Health and Social Care	265,167	24,501	289,668
Place	1,056,811	1,601,143	2,657,954
Resources	625,324	20,492	645,816
Safer and Stronger Communities	12,322	0	12,322
Council-wide	4,826,933	553,342	5,380,275
Total	6,906,501	2,778,940	9,685,441

3.7 Revenue expenditure on professional services was incurred during 2016/17, as the Council progressed major projects, including:

- Commercial Excellence Programme – expenditure of £0.674m, with estimated Council-wide procurement savings of £38m in 2016/17;
- Council Transformation Programme – expenditure of £0.2m to progress the delivery of cumulative Transformation Programme savings of £70m by 2018/19 to meet Council-approved savings targets;
- Edinburgh and South East Scotland City Region Deal progressed with external professional support at a cost of £0.251m, designed to leverage £1.1b of investment to the City-Region. The South-East Scotland City Region Deal was signed on 20 July 2017;
- Edinburgh Tram Extension - expenditure of £1.125m, incurred in line with decision of Finance and Resources Committee of 23 February 2017.

3.8 Professional fees were incurred during 2016/17 to progress major capital projects including:

- Development modern school buildings at Portobello High School, James Gillespie's High School, Boroughmuir High School and St John's RC Primary School;
- Development of cycling hub - Hunter's Hall Park and Jack Kane Centre upgrade;
- Continued progression of flood prevention works at the Water of Leith;

- housing regeneration projects through 21st Century Homes project;
 - investment to progress the development of Meadowbank Sport Centre.
- 3.9 Expenditure on consultants will continue to be closely reviewed as part of the revenue and capital expenditure monitoring arrangements for each service area during 2017/18.

4. Measures of success

- 4.1 Revenue and capital expenditure on consultants is contained within approved budget resources.
- 4.2 Council and service outcomes can demonstrate added value and positive outcomes.

5. Financial impact

- 5.1 The costs set out in this report were contained within approved revenue and capital budgets for 2016/17. Expenditure on consultants will continue to be closely monitored as part of the expenditure monitoring arrangements for each service area during 2017/18.
- 5.2 The revenue budget approved by Council at its meeting on 9 February 2017 included a target reduction of £0.250m in expenditure on consultants.

6. Risk, policy, compliance and governance impact

- 6.1 The delivery of a balanced budget outturn for each service is a key financial target. The risk of budget pressures arising from the appointment of consultants are regularly monitored and reviewed and management action is taken as appropriate.

7. Equalities impact

- 7.1 There are no direct equalities impact implications arising from this report.

8. Sustainability impact

- 8.1 There is no direct relevance of the report's contents to impacts on carbon, adaptation to climate change and sustainable development.

9. Consultation and engagement

- 9.1 There is no consultation or engagement required, as a result of this report.

10. Background reading/external references

[Consultants Costs 2015/16 - Finance and Resources Committee - Thursday, 8 September 2016](#)

[Operational Governance: Review of Contract Standing Orders and Guidance on the Appointment of Consultants](#) – City of Edinburgh Council - Thursday 5 February 2015

[Operational Governance – Review of Contract Standing Orders and Guidance on the Appointment of Consultants](#) – City of Edinburgh Council - Thursday 2 June 2016

[Edinburgh Tram Extension and Leith Programme – Award of Contracts under Delegated Authority](#) – City of Edinburgh Council – Thursday, 23 February 2017

[Edinburgh Shared Repairs Service \(ESRS\) Update and Property Conservation – Progress Report](#) – Property Sub-Committee – Monday 30 January 2017

[Transformation Programme: Progress Update](#) – Finance and Resources Committee – Thursday 23 February 2017

[Commercial and Procurement Strategy](#) – Finance and Resources Committee – Thursday 1 December 2016

Stephen S. Moir

Executive Director of Resources

Contact: Iain Shaw, Principal Accountant

E-mail: iain.shaw@edinburgh.gov.uk | Tel: 0131 469 3117

11. Appendices

Appendix 1: Consultancy – Revenue Expenditure 1 April 2016 – 31 March 2017

Appendix 2: Consultancy – Capital Expenditure 1 April 2016 – 31 March 2017

Service Provider	Chief Executive	Communities and Families	Health and Social Care	Place	Resources	Council-Wide	Total
Access Intelligence Media and Communications Ltd	13,950						13,950
Aecom Infrastructure & Environment UK Limited		34,747		265			35,012
Aecom Limited				105,004			105,004
Amec Foster Wheeler Environment & Infrastructure UK Limited				9,386			9,386
Andy Scott (Public Art) Limited				2,500			2,500
Arcadis LLP					628,259		628,259
Arlingclose Limited					36,635		36,635
Atkins Limited						349,857	349,857
Blyth and Blyth Consulting Engineers Ltd		24,572					24,572
Briege Nugent	15,000						15,000
Capita Business Services Ltd				4,350			4,350
Capita Treasury Solution Limited					7,500		7,500
Carlyle Associates Ltd				84,116			84,116
CGI IT UK Ltd	360				73,211		73,571
Cooperative Learning Consultants Limited		4,393					4,393
Cundall Johnston & Partners LLP		1,800			24,325		26,125
Currie & Brown UK Limited				7,658		15,263	22,921
D Johnston Building Consultancy						4,450	4,450
David Adamson and Partners Ltd				975			975
David Narro Associates Ltd	374	1,308		11,890	11,080		24,651
Davy White				2,950			2,950
Dealga's Tree Consultancy Ltd				2,819			2,819
Deloitte LLP						1,175,608	1,175,608
Ernst and Young LLP				465,914		874,227	1,340,141
Faithful and Gould					5,204		5,204
Find Your Flow Limited					3,000		3,000
Gardiner and Theobald LLP		35,700			3,000		38,700
GVA Grimley Ltd					9,980		9,980
Heath Architect & Stone Consultant				2,755			2,755
HG Consulting (Scotland) Limited				6,597		3,902	10,499
Hickton Consultants Limited					22,143		22,143
Holmes Miller Limited		85,073					85,073
Integrated Skills (UK) Limited				25,500			25,500
IOM Consulting Ltd				75	7,875		7,950
Jane Ramage Training Consultant and Internal Verification Services		8,320					8,320
Kee Consultancy Limited		4,823					4,823
Konishi Gaffney Architects Ltd				27,000			27,000
Lava Consultancy Limited	115,305					87,750	203,055
Livingston James Limited					2,674		2,674
Mace Limited				3,130			3,130
Marketing Edinburgh Ltd				5,000			5,000
Max Solutions (Associates) Limited		19,680					19,680
Mott MacDonald Limited				22,853			22,853
Opal Outdoor Play And Learning CIC		4,850					4,850
People First Scotland			3,250				3,250
Pick Everard					16,668		16,668
Pricewaterhousecoopers LLP	6,150	64,004	44,400		659,867	8,000	782,421
Progress Business Solutions Ltd	18,000						18,000
Rare Management Ltd				14,861			14,861
Reiach and Hall Ltd		12,871					12,871
Rettie & Company Limited				6,107			6,107
Right Corecare Limited					12,570		12,570
RSP Consulting Engineers LLP		59,491		445			59,936
RTC Partners Limited						219,415	219,415
Scott Bennett Associates (Group 2) Ltd		85,620			45,700		131,320
Social Stock Exchange Limited					46,667		46,667
Space Solutions Scotland Ltd					17,400		17,400
Steer Davies & Gleave Ltd				25,800		79,463	105,263
Steve Radcliffe Associates					99,356		99,356
Studioarc Design Consultants Ltd				6,500			6,500
Summers-Inman Construction And Property Consultants LLP				2,500	12,833		15,333
Sweco UK Holding Limited				7,956			7,956
The Sports Consultancy Limited		2,500					2,500
Thomas & Adamson		122,773					122,773
Thomson Bethune						14,665	14,665
Tincan Limited				3,375			3,375
Transport & Travel Research Ltd				23,752			23,752
TRL Ltd				12,330			12,330
Turner & Townsend Infrastructure				47,450		490,489	537,939
Will Rudd Davidson Edinburgh Ltd				900	2,542		3,442
WSP UK Limited				39,176			39,176
WYM Real Estate				3,924			3,924
Total	169,138	572,525	47,650	985,812	1,748,489	3,323,089	6,846,702

CHIEF EXECUTIVE - REVENUE CONSULTANCY SPEND 2016/17

Service Provider	Amount	Tasks Delivered	Impact
Access Intelligence Media and Communications Ltd	13,950	Media monitoring and management services contract.	Ongoing news and social media monitoring support of Council's external media profile.
Briege Nugent	15,000	Communities in Motion Project - Research.	Preparation of Research Study for Community Justice service - Community Intervention.
CGI IT UK Ltd	360	Professional ICT services.	ICT support for development of Council's Records Management Policy.
David Narro Associates Ltd	374	Structural Engineering Assessment for Community Payback work.	Professional assessment undertaken of property condition.
Lava Consultancy Limited	115,305	Interim support to provide delivery of ICT service.	Interim support and management of Council's ICT Service, pending permanent appointment of Head of ICT Service.
Pricewaterhousecoopers LLP	6,150	Enterprise Resource Planning (ERP) ICT project assurance review.	Preparation of Assurance Review to ensure governance process followed for ERP Project.
Progress Business Solutions Ltd	18,000	Senior management support for implementation of new ICT contract and ERP implementation.	Support for transition arrangements for implementation of new ICT Services contract from April to June 2016 and progression of ERP implementation during this period.
Total	169,138		

COMMUNITIES AND FAMILIES - REVENUE CONSULTANCY SPEND 2016/17

Service Provider	Amount	Tasks Delivered	Impact
Aecom Infrastructure & Environment UK Limited	34,747	Aecom energy engineering services - Meadowbank development.	Progress re-development of Meadowbank Sports Centre.
Blyth and Blyth Consulting Engineers Ltd	24,572	Technical Advisor to Edinburgh Schools Inquiry.	Verified that all necessary structural works were identified and remedial work undertaken to ensure the buildings were safe for re-occupancy by pupils and staff. Cost funded by reduction in PPP1 unitary charge.
Cooperative Learning Consultants Limited	4,393	Co-operative learning two-day academy.	Closing the poverty related attainment gap via improvement in literacy and numeracy.
Cundall Johnston & Partners LLP	1,800	Feasibility Study for Boiler Replacement at Fountainbridge Library.	Preparation of feasibility study to support maintenance of Council property.
David Narro Associates Ltd	1,308	Lochrin Nursery School Alterations.	Structural engineer services to obtain building warrant for blocking up existing doorways and forming a new access between the refurbished kitchen and playroom.
Gardiner and Theobald LLP	35,700	Quantity Surveying Services for the Meadowbank Development Gateway Review.	Progress re-development of Meadowbank Sports Centre.
Holmes Miller Limited	85,073	Masterplan Designs for Meadowbank Development.	Progress re-development of Meadowbank Sports Centre.
Jane Ramage Training Consultant and Internal Verification Services	8,320	Internal verification services for Edinburgh's Early Learning and Childcare Academy (EELCA).	Contributed to the verification and assessment of approximately 26 staff undertaking the SVQ 3 Health and Social Care (Children and Young People) qualification and provided training to support CEC staff to become trained Assessors for the SVQ3.
Kee Consultancy Limited	4,823	Expert opinion in relation to adoption case.	Independent advice required by the Court in relation to adoption cases. Enables children requiring adoption to be placed with an appropriate family, otherwise they would remain in foster care for their childhood.
Max Solutions (Associates) Limited	19,680	Citywide review of playing fields.	The report produced is being used to inform the new sports pitches strategy for the Council.
Opal Outdoor Play And Learning CIC	4,850	Support for School Improvement Through Play.	Support for School Improvement Through Play.
Pricewaterhousecoopers LLP	64,004	Professional advice - investigating allegations made through the Council's whistleblowing arrangements.	Professional advice provided following investigation of allegations made through the Council's whistleblowing arrangements.
Reiach and Hall Ltd	12,871	Professional support for re-development of Meadowbank Sports Centre and Hunter's Hall/Jack Kane Centre project.	Support for the progression of the re-development of Meadowbank Sports Centre and Hunter's Hall/Jack Kane Centre.
RSP Consulting Engineers LLP	59,491	Engineering Consultants - Meadowbank re-development.	Progress re-development of Meadowbank Sports Centre.
Scott Bennett Associates (Group 2) Ltd	85,620	Professional fees and services for engineering works for Edinburgh schools.	Verified that all necessary structural works were identified and remedial work undertaken to ensure the buildings were safe for re-occupancy by pupils and staff. Cost funded by reduction in PPP1 unitary charge.
The Sports Consultancy Limited	2,500	Fees for update to Meadowbank Sports Centre Business Plan.	Progress re-development of Meadowbank Sports Centre.
Thomas & Adamson	122,773	Designer services - Meadowbank Sports Centre re-development.	Progress re-development of Meadowbank Sports Centre.
Total	572,525		

HEALTH AND SOCIAL CARE - REVENUE CONSULTANCY SPEND 2016/17

Service Provider	Amount	Tasks Delivered	Impact
People First Scotland	3,250	People First Day Services consultation commission.	People First facilitated 4 meetings with people who have a learning disability in order to obtain their views about what elements make a good day support service – their views assisted with the development of the new service specification for disability day support services.
Pricewaterhousecoopers LLP	44,400	Integrated joint Board risk register development.	The Edinburgh Integrated Joint Board (IJB) created a risk register in July 2016. The Register, which prioritised and scored inherent risks, was developed by the IJB Senior Management Team, supported by PwC.
Total	47,650		

PLACE - REVENUE CONSULTANCY SPEND 2016/17

Service Provider	Amount	Tasks Delivered	Impact
Aecom Infrastructure & Environment UK Limited	265	Preparation of structural engineer's letter for a property.	Letter to support condition assessment of a property prior to waste domestic collections vacating the premises.
Aecom Limited	105,004	Flood Risk Management. Water of Leith Flood Prevention Project.	Preparation of the Forth Estuary and Local Flood Risk Management Plan.
Amec Foster Wheeler Environment & Infrastructure UK Limited	9,386	Technical Advice - Transport Infrastructure.	
Andy Scott (Public Art) Limited	2,500	Services provided for Mortonhall Memorial Sculpture.	Required to progress approved memorial to infants in relation to Mortonhall.
Capita Business Services Ltd	4,350	Management Review - Assessment of Gas Team - business systems and processes.	Required to meet Health and Safety legislation for gas related repairs and maintenance within Council estate.
Carlyle Associates Ltd	84,116	Senior Responsible Officer for Edinburgh St James Quarter project and other Council projects.	Support to the development phase of the Edinburgh St James project and professional management services for a number of other Council projects.
Currie & Brown UK Limited	7,658	Project Management for North Bridge refurbishment.	Project Management services to enable the refurbishment of North Bridge.
David Adamson and Partners Ltd	975	Feasability stage cost plan for Craigmillar Town Centre.	
David Narro Associates Ltd	11,890	Structural surveys for various properties.	Roads inspection surveys as per routine processes for works.
Davy White	2,950	Event Site Management Services.	Site Management services to support delivery of Armed Forces Day and Lord Provost's Garden party.
Dealga's Tree Consultancy Ltd	2,819	Park management services.	Provision of specialist advice required for trees and woodland management.
Ernst and Young LLP	465,914	Professional support for Edinburgh and South East Scotland City Region Deal, Scottish Cities Alliance development, Zero Waste Project and Edinburgh Homes Business Case.	The Edinburgh and South East Scotland City Region was signed in July 2017 and has secured a £1.1bn deal from the UK and Scottish Governments. Scottish Cities Alliance costs are partially recoverable from other participating cities. Zero-Waste Project - a contract to build a state-of-the-art energy-from-waste plant for Edinburgh and Midlothian was signed in October 2016. Edinburgh Homes - business case is being progressed.
Heath Architect & Stone Consultant	2,755	Professional services - Scott Monument.	Ensure health and safety integrity of Scott Monument stonework.
HG Consulting (Scotland) Limited	6,597	Professional services - Edinburgh Tram - Certifier's indemnity insurance premium for Tram services.	
Integrated Skills (UK) Limited	25,500	Routesmart - progressing options modelling.	This is enabling work to explore using software to transform the routing of waste vehicles for more efficient and cost effective collection.
IOM Consulting Ltd	75	Face Fit Test.	
Konishi Gaffney Architects Ltd	27,000	Consultancy services for Festival of Architecture.	
Mace Limited	3,130	District Heating feasibility study for Moredun Multi-storey flats.	Required to advance energy efficiency measures in multi story blocks as per business plan focus to reduce fuel costs to tenants.
Marketing Edinburgh Ltd	5,000	Professional marketing services - Sunday Classics programme.	Successful marketing of Sunday Classics programme at Usher Hall.
Mott MacDonald Limited	22,853	Provision of Flood Planning Consultant.	Support for delivery of Flood Prevention programme.
Rare Management Ltd	14,861	Management event costs for Sport Relief event held in Princes Gardens.	Delivery of Sports Relief event.
Rettie & Company Limited	6,107	Edinburgh Homes Market Testing and Project Kepler consultancy work for City Region Deal.	The Edinburgh and South East Scotland City Region was signed in July 2017 and has secured a £1.1bn deal from the UK and Scottish Governments.
RSP Consulting Engineers LLP	445	Feasibility study for heating system - Westfield and Maidencraig Court.	Preparation of feasibility study to support maintenance of Council properties.
Steer Davies & Gleave Ltd	25,800	Professional advice - Tram line speed.	
Studioarc Design Consultants Ltd	6,500	Audience Research Study and testing programme to inform Museum of Childhood Gallery 1 Redevelopment.	Professional services for the development of Museum of Childhood Interpretive Plan and Gallery One designs.
Summers-Inman Construction And Property Consultants LLP	2,500	Condition Survey Report for a property.	Report undertaken to assess condition of property prior to waste domestic collections vacating the premises.
Sweco UK Holding Limited	7,956	Feasibility study for Ratho Canal bridge.	
Tincan Limited	3,375	Project management costs - Usher Hall.	
Transport & Travel Research Ltd	23,752	Technical management support for ECOSTARS Edinburgh scheme.	Air quality management advice to allow fleet services to quality for Ecostars status.
TRL Ltd	12,330	Technical management support for ECOSTARS Edinburgh scheme.	Air quality management advice to allow fleet services to quality for Ecostars status.
Turner & Townsend Infrastructure	47,450	Professional services - RE:FIT Project.	The energy retrofit RE:FIT project contributes to energy efficiency and the Sustainable Energy Action Plan (SEAP) to reduce carbon emissions.
Will Rudd Davidson Edinburgh Ltd	900	Structural Engineering Services Consultant.	Preparation of structural engineer report to support maintenance of Council property.
WSP UK Limited	39,176	School Crossing Patrol Review.	There is a legal requirement to undertake a review of school crossing patrols every three years.
WYM Real Estate	3,924	Professional fees for advice and arbitration services for a property.	
Total	985,812		

RESOURCES - REVENUE CONSULTANCY SPEND 2016/17

Service Provider	Amount	Tasks Delivered	Impact
Arcadis LLP	628,259	Professional advice and support for delivery of Asset Management Strategy Facilities Management Organisational review.	Asset Management Strategy Facilities Management Organisational Review progressed to Stage 3b. Savings target for full Facilities Management Service redesign is £1.9m by 2018/19.
Arlingclose Limited	36,635	Provision of Treasury Advisory Services.	Professional advice and support to delivery Treasury Management Strategy.
Capita Treasury Solution Limited	7,500	Provision of Leasing Advisory Services.	Professional advice and support to assess Council lease funding options.
CGI IT UK Ltd	73,211	Professional advice and support for delivery of Corporate Property Asset Management System (CAFM).	Progression of delivery of Corporate Property Asset Management System (CAFM), in line with Asset Management Strategy.
Cundall Johnston & Partners LLP	24,325	Professional advice - ventilation study - Waverley Court.	Preparation of Ventilation Study report to support maintenance and improvement to Council property.
David Narro Associates Ltd	11,080	Asset Management - Structural Engineering surveys - various properties.	Preparation of structural engineer reports to support maintenance of Council properties.
Faithful and Gould	5,204	Provision of civil and structural engineering consultancy at Conference Square, Edinburgh.	Provision of concrete slab and drainage structural surveys and reports to identify the most cost effective way to undertake repairs.
Find Your Flow Limited	3,000	Leadership training - Leadership Development Programme.	Professional support for Leadership Development Programme as part of Council's Transformation Programme.
Gardiner and Theobald LLP	3,000	Quantity surveyor advice and support for delivery of Asset Management Strategy.	Support for delivery of Asset Management Strategy Operational and Investment Estate Rationalisation. Total savings target for Operational and Investment Estate Rationalisation is £4.3m by 2018/19.
GVA Grimley Ltd	9,980	Professional advice and support for Rating Revaluation appeals/empty property relief cases.	Professional advice and support for Rating Revaluation appeals/empty property relief cases.
Hickton Consultants Limited	22,143	Provision of Clerk of Works supervision for PPP1 school site remedial works.	Re-opening of PPP1 schools. Cost funded by reduction in PPP1 unitary charge.
IOM Consulting Ltd	7,875	Professional support and advice for draft of new Asbestos Policy and Procedures.	Professional advice for draft of new Council Asbestos Policy.
Livingston James Limited	2,674	Provision of Human Resources specialist.	Recruitment of Human Resources specialist.
Pick Everard	16,668	Project Management Services at Seafield Amenity Depot.	Professional services to support delivery of Depot Rationalisation Programme.
Pricewaterhousecoopers LLP	659,867	Internal Audit and Risk Service co-source contract. Professional advice - investigating allegations made through the Council's whistleblowing arrangements.	Provision of Internal Audit and Risk Service co-source by PWC. PwC provided services to ensure that the Council's internal audit and risk management function continues to undergo transformation to become a leading edge service, while maintaining focus and scrutiny on internal controls, during the Council's Transformation Programme. Professional advice provided following investigation of allegations made through the Council's whistleblowing arrangements.
Right Corecare Limited	12,570	Provision of Employee Assistance Programme.	Provision of Workplace Wellness confidential employee information, advice and counselling service, often referred to as the 'employee assistance programme' or EAP. The EAP is open to all employees.
Scott Bennett Associates (Group 2) Ltd	45,700	Estate-wide structural investigations following PPP1 schools issue.	Preparation of structural survey reports to support maintenance of Council properties.
Social Stock Exchange Limited	46,667	Feasability study on establishment of a Scottish Social Stock Exchange in Edinburgh.	
Space Solutions Scotland Ltd	17,400	Professional advice - Asset Management Strategy Office Reorganisation Project: Project Manager and Space Planner Services.	Support for delivery of Asset Management Strategy Operational Estate Rationalisation - Office re-stack. Total savings target for Operational Estate Rationalisation is £2.2m by 2018/19.
Steve Radcliffe Associates	99,356	Leadership training - Leadership Development Programme.	Professional support for Leadership Development Programme as part of Council's Transformation Programme.
Summers-Inman Construction And Property Consultants LLP	12,833	Provision of Building Surveyor services - various Council properties.	Preparation of building survey reports to support maintenance of Council properties.
Will Rudd Davidson Edinburgh Ltd	2,542	Provision of Structural Engineering professional services - various Council properties.	Preparation of structural survey reports to support maintenance of Council properties.
Total	1,748,489		

COUNCIL-WIDE - REVENUE CONSULTANCY SPEND 2016/17

Service Provider	Amount	Tasks Delivered	Impact
Atkins Limited	349,857	Technical Advice - Edinburgh Tram extension - supporting the Council to complete Stage 1 activities identified in Edinburgh Trams Extension-Next Steps report to Council December 2015.	Progression of Edinburgh Tram Extension project.
Currie & Brown UK Limited	15,263	City Centre East Programme Manager	
D Johnston Building Consultancy	4,450	Professional services - Property Conservation.	Progress towards resolution of property conservation cases - site visits, reporting and reviewing reports and documents.
Deloitte LLP	1,175,608	Professional services - Property Conservation Service (Project Momentum programme) and mobilisation of Shared Repairs Service.	Property Conservation Programme - report to Property Sub-Committee 'Edinburgh Shared Repairs Service (ESRS) Update and Property Conservation – Progress Report' on 30 January 2017 provided update of progress on Property Conservation case reviews for statutory notice projects, billing and collection of outstanding debt, resolution of Property Conservation complaints and development of Edinburgh Shared Repairs service.
Ernst and Young LLP	874,227	Commercial advice and support to Commercial Excellence Programme. Professional partnership support to the Council's Transformation Programme Business and Support Services project.	Ongoing delivery of Commercial Excellence programme and achievement of procurement savings. Payment based on gainshare mechanism. Commercial and Procurement Strategy - report to Finance and Resources Committee Thursday 1 December 2016 - noted savings of £72m delivered from 2013-2016 with a further £38m forecast in 2016/17. Transformation Programme - update report to Finance and Resources Committee on 23 February 2017 provided a consolidated status update on the Council Transformation Programme. The report highlighted ongoing progress in delivering sustainable Business and Support Service Transformation savings of £6 million through a range of projects and initiatives, having achieved £6.2m of savings as part of the first phase of the programme.
HG Consulting (Scotland) Limited	3,902	Professional services - Edinburgh Tram.	
Lava Consultancy Limited	87,750	Senior management support to the Council's Transformation Programme.	Transformation Programme - update report to Finance and Resources Committee on 23 February 2017 provided a consolidated status update on the Council Transformation Programme. The report highlighted progress made in relation to organisational reviews and set out the planned programme of delivery going forward.
Pricewaterhousecoopers LLP	8,000	Independent review of the financial projections in relation to 4 options for extension of the Edinburgh Tram Extension project.	Progression of Edinburgh Tram Extension project.
RTC Partners Limited	219,415	Project Leadership and other services for Stage One Edinburgh Tram Extension.	Progression of Edinburgh Tram Extension project.
Steer Davies & Gleave Ltd	79,463	Professional advice to deliver the updated outline business case for the Edinburgh Tram Extension project.	Progression of Edinburgh Tram Extension project.
Thomson Bethune	14,665	Professional services - Property Conservation.	Progress towards resolution of property conservation cases - building and quantity surveying services.
Turner & Townsend Infrastructure	490,489	Procurement Support for Edinburgh Shared Repairs Service. Project and commercial management for Edinburgh Tram Extension, supporting the Council to complete Stage 1 activities identified in Edinburgh Trams Extension-Next Steps report to Council December 2015.	Property Conservation Programme - report to Property Sub-Committee 'Edinburgh Shared Repairs Service (ESRS) Update and Property Conservation – Progress Report' on 30 January 2017 provided update of progress on development of Edinburgh Shared Repairs service. Progression of Edinburgh Tram Extension project.
Total	3,323,089		

	Communities and Families	Health and Social Care	Place	Resources	Total
Aecom Infrastructure & Environment UK Limited			13,125		13,125
Aecom Limited	174,764		505,142		679,906
Anderson Bell Christie Limited	98,540		146,005		244,545
Atkins Limited			10,032		10,032
Blackwood Partnership Limited	72,954		35,113		108,067
Collective Architecture Limited			21,060		21,060
Cundall Johnston & Partners LLP				3,500	3,500
Currie & Brown UK Limited	4,229				4,229
David Adamson and Partners Ltd			66,238		66,238
David Narro Associates Ltd	905				905
Doig & Smith Limited	51,098				51,098
Dunedin Canmore Housing Ltd		5,052			5,052
Exp Consulting Limited			7,490		7,490
Faithful and Gould	51,500			7,917	59,417
Gardiner and Theobald LLP	123,294			1,410	124,704
Gleeds Building Surveying Ltd			5,160		5,160
Harley Haddow LLP			6,439		6,439
Headland Archaeology Ltd			5,615		5,615
Heath Architect & Stone Consultant			5,059		5,059
Hickton Consultants Limited	5,180		52,920		58,100
Holmes Miller Limited	204,965				204,965
Jacobs Engineering UK Ltd			6,980		6,980
LDN Architects LLP			3,300		3,300
Loy Surveys Ltd			3,595		3,595
Malcolm Hughes Land Surveyors Ltd			25,075		25,075
Mott MacDonald Limited			33,714		33,714
Nationwide Data Collection (Scotland) Ltd			3,950		3,950
Northern Link Traffic Data Consultancy Limited			9,020		9,020
Ove Arup and Partners Scotland Ltd			80,433		80,433
Pick Everard			28,242		28,242
Rettie & Company Limited			7,900		7,900
RSP Consulting Engineers LLP	24,494		148	6,530	31,173
Rybka Limited	2,696				2,696
Smith Scott Mullan & Associates Ltd	82,225		4,235		86,460
Sports Labs Ltd	3,044				3,044
Studioarc Design Consultants Ltd			9,250		9,250
Summers-Inman Construction And Property Consultants LLP	1,115	1,778	6,930	30,604	40,427
Sweco UK Holding Limited			41,325		41,325
Sweett (UK) Limited - USE C5475	175,364				175,364
Thomas & Adamson	265,070	3,000		2,450	270,520
Turner & Townsend Infrastructure			157,458		157,458
Will Rudd Davidson Edinburgh Ltd	2,099		73,096		75,195
Willmott Dixon Construction Limited			88,716		88,716
WSP Environmental Ltd	2,697				2,697
WYG Environment Planning Transport Ltd			6,350		6,350
Total	1,346,233	9,830	1,469,116	52,411	2,877,590

COMMUNITIES AND FAMILIES - CAPITAL INVESTMENT PROGRAMME CONSULTANCY SPEND 2016/17

Service Provider	Amount	Tasks Delivered	Impact
Aecom Limited	174,764	Civil and Structural Engineers - Duncan Place Resource Centre, Portobello High School, St John's RC Primary School, Longstone Nursery, Davidson's Mains Nursery, Corstorphine Nursery, Tynecastle Nursery.	Professional advice for providing the new Duncan Place Resource Centre, Portobello High School, St John's RC Primary School, Longstone Nursery, Davidson's Mains Nursery, Corstorphine Nursery, and Tynecastle Nursery.
Anderson Bell Christie Limited	98,540	Architect and landscape reports - Longstone, Davidson's Mains, Corstorphine, Ferryhill, Tynecastle nurseries.	Professional advice for providing Longstone, Davidson's Mains, Corstorphine, Ferryhill, and Tynecastle nurseries.
Blackwood Partnership Limited	72,954	Mechanical and Engineering services - St John's RC Primary School.	Professional advice for providing St John's RC Primary School.
Currie & Brown UK Limited	4,229	Project Management and Contract Administrator - St John's RC Primary School.	Professional advice for providing a new St John's RC Primary School, Longstone Nursery, Granton Nursery, Davidson's Mains Nursery, Corstorphine Nursery, and Ferryhill Nursery.
David Narro Associates Ltd	905	Structural Engineer services.	Professional advice for providing Heathervale New YPC.
Doig & Smith Limited	51,098	Quantity Surveyor - St John's RC Primary School.	Professional Costing advice for St John's RC Primary School.
Faithful and Gould	51,500	Professional services for Hunter's Hall Park (Jack Kane Centre) project.	Professional advice and project management for Hunter Hall Park/Jack Kane Centre project.
Gardiner and Theobald LLP	123,294	Quantity Surveyor - Portobello High School, Boroughmuir High School, Liberton High School, Meadowbank Sports Centre.	Professional costing advice for providing a new Portobello High School, Boroughmuir High School, Liberton High School and Meadowbank Sports Centre.
Hickton Consultants Limited	5,180	Clerk of Works - Cramond Primary School, East Craigs Primary School, Sciennes Primary School, Towerbank Primary School.	Professional advice for Cramond Primary, East Craigs Primary, Sciennes Primary, and Towerbank Primary.
Holmes Miller Limited	204,965	Architectural services - former Portobello High School and St John's Primary School.	Professional advice for providing St John's Primary School and Portobello High School.
RSP Consulting Engineers LLP	24,494	Mechanical and Engineering Services - New nurseries - Longstone, Granton, Ferryhill, Davidson's Mains, Corstorphine.	Professional advice for providing the new nurseries: Longstone, Granton, Ferryhill, Davidson's Mains and Corstorphine.
Rybka Limited	2,696	Professional advice for providing a new James Gillespie's High School.	Professional advice for providing a new James Gillespie's High School.
Smith Scott Mullan & Associates Ltd	82,225	Professional services for providing a new extension for Kirkliston Primary School.	Professional advice for providing a new extension for Kirkliston Primary School.
Sports Labs Ltd	3,044	Sports Pitches consultancy - Queensferry Recreation Centre.	Professional advice for works at Queensferry Recreation Centre.
Summers-Inman Construction And Property Consultants LLP	1,115	Construction And Property Services - Rising School Roles.	Professional advice in assessing property impact of Rising School Roles.
Sweett (UK) Limited	175,364	Project Management Services - St John's Primary School, Longstone Nursery, Granton Nursery, Davidson's Mains Nursery, Corstorphine Nursery, Ferryhill Nursery.	Professional advice for providing a new St John's RC Primary School, Longstone Nursery, Granton Nursery, Davidson's Mains Nursery, Corstorphine Nursery, and Ferryhill Nursery.
Thomas & Adamson	265,070	Project Management services - James Gillespies High School, Boroughmuir High School, Meadowbank Sports Centre.	Professional advice and project management assistance for providing a new James Gillespie's High School, Boroughmuir High school and Meadowbank Sports Centre.
Will Rudd Davidson Edinburgh Ltd	2,099	Professional services for Liberton High School gymnasium.	Professional advice for providing a new gymnasium at Liberton High School.
WSP Environmental Ltd	2,697	Environmental Engineering services - Boroughmuir High School.	Professional advice for providing a new Boroughmuir High School.
Total	1,346,233		

HEALTH AND SOCIAL CARE - CAPITAL INVESTMENT PROGRAMME CONSULTANCY SPEND 2016/17

Service Provider	Amount	Tasks Delivered	Impact
Dunedin Canmore Housing Ltd	5,052	Clerk of Works and Project Management - Oxfangs Day Centre.	Professional advice for new Oxfangs Day Centre.
Summers-Inman Construction And Property Consultants LLP	1,778	Professional Fees - Oxfangs Daycare Centre.	Professional advice for new Oxfangs Day Centre.
Thomas & Adamson	3,000	Project management assistance for providing a new Castle Craggs Autism Centre.	Project management assistance for providing a new Castle Craggs Autism Centre.
Total	9,830		

PLACE - CAPITAL INVESTMENT PROGRAMME CONSULTANCY SPEND 2016/17

Service Provider	Amount	Tasks Delivered	Impact
Aecom Infrastructure & Environment UK Limited	13,125	Provision of design support for the City Centre West to East Cycle Link and Street Improvements Project.	Professional design advice for the City Centre West to East Cycle Link and Street Improvements Project.
Aecom Limited	505,142	Cycle Scheme design works.	Professional advice for Cycle Scheme design works.
Anderson Bell Christie Limited	146,005	Feasibility studies for potential development sites.	Professional advice for HRA schemes at various potential development sites.
Atkins Limited	10,032	Roseburn to Leith Walk Cycle Link Study.	Professional advice for the Leith Walk Cycle Link.
Blackwood Partnership Limited	35,113	Mechanical and Engineering Services - 21st Century Homes.	Professional advice for 21st Century Homes.
Collective Architecture Limited	21,060	Feasibility studies - Leith Walk Tram Depot and Royal Victoria Hospital.	Professional advice for Leith Walk Tram Depot and Royal Victoria Hospital.
David Adamson and Partners Ltd	66,238	Cost Consultant - Housing Development sites.	Professional advice on various Housing Development sites.
Exp Consulting Limited	7,490	Professional advice for carriageway/footway works.	Professional advice for carriageway/footway works.
Gleeds Building Surveying Ltd	5,160	Architectural Services - Usher Hall.	Professional advice for city development works on Usher Hall Phase 2 Design.
Harley Haddow LLP	6,439	Surveying for new industrial units.	Professional surveying advice for new industrial units.
Headland Archaeology Ltd	5,615	Archaeology works.	Professional archaeological advice for new industrial units.
Heath Architect & Stone Consultant	5,059	Professional Services - Edinburgh World Heritage funded works at Coates and Atholl Crescents.	Professional advice for Edinburgh World Heritage funded works at Coates and Atholl Crescent.
Hickton Consultants Limited	52,920	Clerk of Works services for Housing developments.	Professional advice for HRA housing developments.
Jacobs Engineering UK Ltd	6,980	Traffic Modelling - Roseburn to Leith Walk Cycle Link.	Professional advice on traffic modelling for Roseburn to Leith Walk Cycle Link.
LDN Architects LLP	3,300	Architectural Services - Usher Hall.	Professional services for Usher Hall Phase 2 Design.
Loy Surveys Ltd	3,595	Site survey.	Professional survey for the Cycle Projects.
Malcolm Hughes Land Surveyors Ltd	25,075	Topographical surveys.	Professional advice for works on Frederick St - Hanover St.
Mott MacDonald Limited	33,714	Cycle Projects.	Professional advice for cycle projects.
Nationwide Data Collection (Scotland) Ltd	3,950	Speed surveys.	Professional advice for road safety.
Northern Link Traffic Data Consultancy Limited	9,020	Speed/ volume surveys.	Professional advice for road safety
Ove Arup and Partners Scotland Ltd	80,433	Technical Support for Water of Leith Flood Prevention Scheme Phase 3.	Professional advice on delivery of Water of Leith flood defence.
Pick Everard	28,242	Project Management/Quantity Surveying Services - Seafield Amenity Depot.	Professional advice for works at Seafield Depot.
Rettie & Company Limited	7,900	Commercial Assessment - Royal Victoria Hospital.	Professional advice for Royal Victoria Hospital.
RSP Consulting Engineers LLP	148	Presentation feasibility study - Westfield and Maidencraig Courts.	Presentation feasibility study - Westfield and Maidencraig Courts.
Smith Scott Mullan & Associates Ltd	4,235	Capacity Studies for Housing Developments.	Professional advice for Housing Revenue Account developments.
Studioarc Design Consultants Ltd	9,250	Development of Museum of Childhood Interpretive Plan and Gallery One designs.	Professional services for the development of Museum of Childhood Interpretive Plan and Gallery One designs.
Summers-Inman Construction And Property Consultants LLP	6,930	Building Surveying services - 21st Century Homes.	Professional building surveying services for 21st Century Homes.
Sweco UK Holding Limited	41,325	Project Management Services - Queensferry Back Braes project and Niddrie Burn Footbridge.	Professional services for the Queensferry Back Braes project and Niddrie Burn Footbridge.
Turner & Townsend Infrastructure	157,458	Commercial Support for Water of Leith Flood Prevention Scheme Phase 2.	Professional advice for delivery of Water of Leith flood defence.
Will Rudd Davidson Edinburgh Ltd	73,096	Structural Engineering services - 21st Century Homes.	Structural Engineering services - 21st Century Homes.
Willmott Dixon Construction Limited	88,716	Professional advice for Pennywell town centre.	Professional advice for Pennywell town centre.
WYG Environment Planning Transport Ltd	6,350	Bustracker Bus Priority Rollout.	Professional advice for the Bustracker Bus Priority Rollout.
Total	1,469,116		